# Federation Red NicaSalud

## Quarterly Report July - September 2006

Familias Unidas por su Salud (FamiSalud/USAID)

Managua, November 2006





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### **Acronyms and Glossary**

Accion Contra el Hambre

ADP ADRA ALISTAR ARCO IRIS

WB World Bank

**CARE** 

CIES Center for health research and studies
CEPS Center for Health Promotion and research

Compañeros de las Americas

CRS

**Peace Corps** 

EDA Acute diarrheal disease
ENACAL National Water company

**ICAS** 

**INPRHU Somoto** 

INEC

IDBInter American Development BankCONALAMANational Commission on breast feedingCONCASIDACentral American AIDS congress

CONISIDA Comisión Nicaragüense del SIDA (Nicaraguan AIDS commission)

FAMISALUD Internal technical evaluation team Familias Unidas por su Salud

GATE Grupo Asesor Técnico Externo (External technical consulting group)

**M&E** Monitoreo y Evaluación (monitoring and evaluation)

MAIS Modelo de Atención Integral en Salud (Integral healthcare services model)

MECD Ministry of education, culture and sports

MIFAMILIA Ministry of the family MINSA Ministry of health

NGO Non governmental organization

PROCOSAN (Health and nutrition community program)
AIDS Acquired immunodeficiency syndrome

SILAIS Sistema Local de Atención Integral en Salud (local systems for integral

healthcare)

SIVIN Sistema de Vigilancia Nutricional (Nutritional surveillance system)

ORS Oral rehydration salts
TOR Terms of Reference

**UAM** Universidad Americana (American University)

**UNAN** Universidad Nacional Autónoma de Nicaragua (Nicaraguan national

Autonomous University)

USAID United States Agency for International Development

HIV Human Immunodeficiency Virus

**IXCHEN** 

JICA Japanese International cooperation Agency

MAGFOR Ministry of agriculture

M&E Monitoring and evaluation

NICASALUD

PAHO/WHO Pan-American Health Organization/World Health Organization

PVO Private Voluntary Organization

PATH Program for appropriate technology in health

POA Annual operative plan

PRONICASS Nicaraguan Project to support social sector

PCI Project Concern International

PROFAMILIA
PROJECT HOPE

**PROSIC** 

PROVADENIC Immunization and development program for Nicaragua

QAP/USAID Quality Assurance Project/USAID

RAAN Northern Atlantic Autonomous Region (Nicaraguan Northern Caribbean

coast)

RASS Southern Atlantic Autonomous Region (Nicaraguan Southern Caribbean

coast)

SSR Salud sexual y reproductive (Sexual and reproductive health)

SVE Epidemiologic surveillance system

TER Work in networks

US Unidades de Salud (Health Units)

### I. Introduction

This report provides information regarding the execution of activities carried out during the second quarter of 2006 (July-September 2006) by project Familias Unidas por su Salud - FamiSalud/USAID (United Families for Health).

With FamiSalud/USAID Project, activities were undertaken towards consolidating Federation NicaSalud certification process; all with the purpose of NicaSalud becoming eligible to receive direct funding from The United States Government thru USAID, while at the same time developing a process to grant these funds to other organizations. These activities focused on improving administrative and financial procedures by providing training to staff. Regarding the process for granting funds, this ended with the selection of Project proposals submitted by the Federation NicaSalud three sub networks. Awarding funds for these proposals included performing a number of activities following the agreements, norms and procedures of the federation, as well as making sure the process was transparent.

Actions were taken that transcend and positioned The Federation and FamiSalud/USAID in topics of national importance, such as: A communication Initiative in preparation for a potential Avian Flu pandemic reaching Nicaragua; launching New Interventions for the treatment of Diarrhea in Children (this includes Zinc Supplementation, Use of Oral Rehydration Salts of Low osmolarity, and Rota Virus Vaccine). These actions have allowed for a better interaction among members of the Federation, partners and with other organizations and institutions that contribute to the efforts to reach these common goals.

Information in this report is presented according to three main expected results:

- **a)** Developed and implemented, the programs of integral community health to contribute to MAIS (The Nicaraguan Ministry of health model of Integral Healthcare)
- b) Federation Red NicaSalud Management Capacity Strengthened
- c) Strengthening of Federation NicaSalud's capacity to work in networks and carry out advocacy activities

### **II. Progress based Results**

In this chapter, there is a description of the main activities carried out in the second quarter. For each result, the corresponding progress is annotated.

Result No. 1 a Process to award funds to different members of the Federation was conducted. These organizations will be executing projects in different geographic areas of Nicaragua. Preparedness Activities focused on taking preventive action for the current menace of pandemic flu reaching Nicaragua were also conducted.

Result No. 2, Activities were focused towards consolidating the technical office capabilities to tackle financial and administrative tasks.

Result No.3 focused on organizational activities that will provide the foundation to develop further capabilities for the Federation's work on networks and incidence.

Following is a summary of the progress for each of the results above.

# 2.1. Developed and implemented the Integral Community Health programs that contribute to MAIS

During this quarter, the process of awarding funds to member organizations ended. The organizations receiving funds will be carrying out specific activities related to their projects and community strategies starting in the next quarter. Three projects were awarded funds, for this first phase of FamiSalud/USAID, these will be located in the northern and western areas of Nicaragua, covering seven Departments (Chinandega, León, Madriz, Estelí, Nueva Segovia, Matagalpa and Jinotega).

#### 2.1.1. Organization of Community programs and strategies

During this quarter, the Office of the executive director and the Technical team of the Federation, held different work sessions where Project FamiSalud/USAID was introduced to: the Health Minister and the Deputy Health Minister, The Director and Deputy Director of USAID/Nicaragua, staff from The Ministry of Health Primary health care directory and to staff from the Ministry of Health Office for health planning.

The committee for the "Birth/Delivery Plan" finished a review of training and educational material for this strategy. This was done with the purpose of using this material in the implementation of FamiSalud/USAID. This committee is lead by the Ministry of Health headquarters and also includes participation of the SILAIS of Matagalpa and Jinotega, as well as three members of the federation (PCI, Project HOPE and CARE) including the participation of staff from NicaSalud's technical office.

During the first part of September, project FamiSalud/USAID was launched with the participation of the Nicaraguan Minister of health, USAID Staff, partners, members of NicaSalud

network and other actors, this provided a solid ground towards the implementation of the project with the sub networks and a collaboration commitment by the Ministry of health.

The Federation's monitoring and evaluation technical team was reactivated; in the first work session they held, a work plan was elaborated during the first session with the purpose of adjusting the project's M&E plan, particularly those aspects regarding the information system and Project base line; this will provide better communication and consensus mechanism among the actors involved.

For the selection of NGO's that will execute the projects, a selection process to award the projects was carried out, the whole process was based on the norms and procedures established in the manuals the federation developed for this purpose, to assure transparency and order; the whole process took the following steps:

#### a) Project tender process

During this phase, Terms of Reference for a limited access tender (Only members of NicaSalud network federation were allowed to participate, where NGO's competed for funding their project proposals) were elaborated. Once, the TOR were delivered, a meeting with all member NGO's and PVO's was held with the purpose of presenting to them The Project details, as well as obtaining a standardized version for approval of the TOR; this meeting was also a used as a forum to address any questions that the members could have regarding the process.

A committee to evaluate the different Project proposals was formed. The committee was formed by 14 members, including members from GATE (Technical consulting Group) and ETEI (Internal technical evaluation team). To start up the process, all members signed a letter committing to observe the highest professional and ethical standards.

Three proposals were received, from each of the three geographic sub networks (West, North and the Segovias) with participation of the evaluation committee all proposals were opened, and all results documented and signed by all participants (Minutes were generated). Immediate notification of the results was sent to all 28 members of The Federation.

#### b) Project Proposal Evaluation

Each proposal was distributed to teams of five evaluators (three program technical officers and two staff from the finance department) each proposal was independently evaluated by each of the five evaluators, after of which an analysis meeting was held and each proposal was graded.

The evaluation methodology had two components: Cross sectional aspects and financial aspects (following TOR specifications and guidelines). Technical and methodological recommendations were made to improve the proposals. Following are the results of this evaluation process with the pre selected proposals:

 Project "Familias Unidas por su Salud" for the prioritized municipalities of Jinotega and Matagalpa", presented by the Northern Sub network (CARE, Wisconsin Nicaragua Partners, Compañeros de las Américas, PCI, CRS, Project HOPE, PROFAMILIA, ICAS and Arco Iris).

- 2. "Proyecto Occidente Unido por la salud de la Familia Fase II" (Project Western Nicaragua united for Family health, phase II) presented by the Western Sub Network (Stc, ADP, PLAN and PROFAMILIA).
- Project"Familias Unidas por su Salud: FamiSalud Las Segovias", presented by members of Las Segovias Sub Network (CARE, INPRHU Somoto, Centro de Estudios y Promoción de la Salud, IXCHEN, Acción Contra el Hambre, ADRA, Alistar Nicaragua).

#### c) On site negotiation and evaluation

After the Project proposals were selected and evaluated, work sessions were held with participating organizations to provide feedback for the organizations involved and initiate a negotiation process based on the evaluation committee recommendations. Parallel to this action, on site evaluations were made to verify the programmatic and financial capacity to execute projects of each of these organizations. .

A total of seven negotiation meetings were held to adjust technical and budgetary aspects, as well as 18 on site visits to complement the process. As a result of these actions a final version of the Project proposals was obtained.

#### d) Sub Grant agreement signed

A sub grant agreement document was elaborated, this document was submitted to all involved stakeholders (NGO's, Board of directors, USAID), who also provided their corresponding feedback.

Based on the Federation's Manual for Allocation/Awarding of resources, the three pre selected projects were subject to voting by the Board of directors to finalize the selection process and proceed to sign the corresponding agreements (the agreements will be signed during the third quarter)

# 2.1.2. Strengthening Health staff, municipal councils and community health workers technical capacity

The main activities related to this result are programmed for the third and fourth quarter; this is due to the fact that these activities are linked to previous training on community strategies. This process will initiate once the organizational base of the projects and sub networks is in place. Following is a description of the activities that were done in this quarter and their corresponding contribution to the training process that will follow.

The Project participated in a morbidity workshop prepared by PROCOSAN and facilitated by MINSA financed by Plan International. The purpose of the workshop was to create facilitator teams regarding the Topic of morbidity to support the local efforts at each of the SILAIS. In this workshop, there was participation of the SILAIS of Leon and Chinandega where PROSIC West was implemented. .

Following the support provided to MINSA in their efforts regarding SIVIN (Nutrition surveillance system) a program that monitors micronutrient indicators in children 5 years old and younger, women in reproductive age and Basic household food consumption, Terms of reference for the Contracting of a Consultant for the next quarter were developed. This consultant should carry out the next cycle of monitoring follow up. This activity is very important mainly for two reasons:

- a) Data obtained by SIVIN is of vital importance to monitor the progress of some of FamiSalud/USAID indicators, and b) The system will be strengthened at a national scale. A proposal containing the component of community mobilization was elaborated; this included the use of the Blue Bus. Progress was achieved in this quarter by training personnel in the topics that will be covered with the beneficiary population of each Project. Regarding logistical aspects, the Blue Bus was sent for proper maintenance so that it will be ready for use. Following the present result, consideration has been given to the development of capabilities to prepare for and prevent epidemic outbreaks, based on this and considering the current potential menace of Avian Flu influenza, a number of activities were carried out in order to contribute to a national Communication Plan to address this situation; the following actions were taken:
- Information and coordination exchanges with Links Media, who was appointed by USAID to provide technical assistance in the elaboration of the Nicaraguan National Communication Plan.
- Participation in a video conference sponsored by IDB (Inter American Development Bank) which purpose was, to inform the participating regional media regarding the potential menace of an Avian Flu pandemic in the region as well as its potential implications. This activity opened new avenues of cooperation and motivated the formation of a technical group whose mission is, to come up with activities and a national preparedness plan to confront this potential eventuality.
- Meetings and coordination visits, all as part of the process of information Exchange and consensus forming to come up with a standardized preparedness communication plan. A national technical group was formed to elaborate this plan, with the participation of experts and media people, the participating institutions that had representation were: SINAPRED, MAGFOR, MINSA, UNICEF, OPS and NicaSalud. This group held meetings systematically to coordinate an agenda for the elaboration of the National Communication Plan.
- Meeting with members of The Federation with the purpose of presenting to them the communication activities currently underway in Nicaragua. An interest group was formed, with representation from 14 members of the federation who are currently working on a plan to address this Topic, within Project FamiSalud/USAID.
- Organization and facilitating of the following workshops to contribute to the National Communication Plan:
  - Mapping Workshop This was done to define the prioritized conducts to follow in the pre pandemic phase. This meeting was held at the office of the Vice-president of Nicaragua, with the participation of 26 representatives from nine different institutions and organizations working in this topic. The result of this meeting was a list of 16 guidelines of to promote behavior change in the country in preparation for a potential pandemic flu outbreak.
  - Workshop with Federation's NGO's, The purpose of this workshop was to elaborate a communication plan for internal application within NicaSalud Federation, providing at the same time resources for a National Communication Plan. This workshop had the participation of 33 representatives from 18 organizations.
  - Workshop with Journalists The purpose of this workshop was to improve the current knowledge about Avian Influenza that Journalists have, as a preparedness measure to assure that there will be adequate coverage and communication by the local media and through local media channel, in an accurate, ethical and transparent way, based on evidence and without creating unnecessary panic, by using formal

communication channels. 18 communicators from 13 different communication media and institutions participated in this workshop.

- National Workshop, The purpose of a national workshop was to create the
  foundations necessary for the elaboration of a National Communication Plan, by
  using a sector Wide approach and with the participation of all related institutions. It is
  expected that this effort will provide the most adequate response to each of the
  phases of a potential Avian Flu Pandemic. 55 participants from 34 institutions
  participated.
- To generate a proposal for a communication campaign with the support of an advertising agency, this campaign will be validated by a Federation task force and implemented in the next quarter.

# 2.1.3. To develop a basic package of services that will broaden and improve dissemination/education about Child Health, environmental Health and Reproductive health.

According to the Plan of Action, activities for this result will start, next quarter, implemented by the three projects that were awarded funding by NicaSalud; however, in response to different requests, some community mobilization activities were carried out with the use of the Blue Bus; following is a description of these:

- Commemoration of the day of the child, in coordination with Municipal commission for children and adolescents of Boaco, this activity was carried out in the Santa Lucia municipality.
- Launching of the program for early detection of cervical-uterine cancer in Ciudad Sandino municipality in Managua, this upon the request of IXCHEN and the Nicaraguan Ministry of Health.
- Participation in the "Health Fair" in the city of Managua, an activity sponsored by PEPSI.

A total of 437 girls, and 365 boys, received a kilt containing tooth paste, tooth brush, and soap, all of it sponsored by Colgate Palmolive. The later is an activity that strengthens the participation of the private enterprise sector in these initiatives, pursuing cooperation by means of actions of Enterprise social responsibility.

#### Further steps:

The main activities related to result number 1 and to be developed during the next quarter are;

- To conclude the process of Project awarding by signing the different agreements of sub grants with the pre selected projects of the first phase as well as initiating the second phase where the areas of RAAN (Nicaraguan autonomous northern Caribbean region), RAAS(Nicaraguan autonomous southern Caribbean region), Río San Juan and the Central Zone (Boaco, Chontales) have been considered.
- To initiate the setting up of FamiSalud/USAID base line study.
- To start the training plan for health staff of NGO's in PROCOSAN.

- To formalize, a technical work team between the Primary Care office at MINSA Headquarters and NicaSalud.
- To support the National Communication Campaign addressing the prevention of fan Avian Flu Pandemic.
- To initiate the implementation of a Zinc supplementation, use of ORS of low osmolarity initiative for children with diarrhea in the SILAIS Jinotega.

#### 2.2. Federation Red NicaSalud Management capacity strengthened

Planned activities for this result have been fulfilled according to what was programmed for the first quarter, all as part of the USAID certification process.

The implementation of new organizational and administrative processes, the improvement in internal controls and the hiring process of new staff for the finance department; these have all facilitated the process of financial monitoring and budget control in a satisfactory environment, all according to the set requirements. The functions of the office of the treasurer for example, have reached a very positive impact, given the fact that it has come to prevent any potential conflict of interest that may arise, while at the same time, it has improved the assistance for internal and external clients.

To improve and strengthen the capabilities in this area, a plan for training and dissemination was elaborated a plan which in the following quarters will assure that all office staff (Technical program staff, programmatic staff and finance/administrative staff), gradually be trained regarding the policies, norms and procedures of financial and administrative nature that are currently in effect at the Federation.

#### 2.2.1. Application of results based and Project based accounting procedures

The main support to achieve this result is the trained personnel from the areas of finance, they have been trained regarding the accounting procedures that have been established in the corresponding manual; a follow up has also been performed to verify the application of these procedures with the purpose of consolidating the training process.

The catalog of accounts has been updated based on the project programmatic structure. For this adaptation, it was necessary to hire TecApro, the same company that at a given moment in time supplied and installed the current information system for the accounting area (BosHT); this software is used to record all financial transactions as well as accounting reports and financial statements of NicaSalud. This is a very comprehensive system and it is capable of generating a number of useful reports based on user requirements. The assistance from TecApro includes the system installation, software development and staff training, this company is based on San Jose, Costa Rica.

During this period, an update of the accounting module of the system was performed, always following the programmatic structure of the project.

#### 2.2.2. Application of results based budget follow up

In the previous quarter, a Budget manual was elaborated; additionally it was possible to set up an automated finance-administrative information system (BosHT). In this quarter, there was progress in regard to the training process of the finance personnel with this new tool. The activities currently in the process of being fulfilled are: The elaboration of a methodology to formulate the annual operations budget per each component and the implementation and follow up of the budget execution per each component. After the projects in sub networks have started, there will be a development for the dissemination and training on these tools, with the newly designed methodology, to provide an appropriate follow up to The Federation members.

#### 2.2.3. Federation indirect costs defined

This result will be achieved during the second year of the Project.

## 2.2.4. Implementation of the Manual for management and award of financial resources to sub receptors and for programmatic monitoring

Activities considered for this result, such as the review and update of this manual, updating the job descriptions and functions of personnel, and, update of norms, procedures and tools for programmatic monitoring; these have all been achieved during the first quarter.

During this quarter there was considerable progress hiring new personnel, accomplishing 88% of all needed personnel hired to be included in project FamiSalud/USAID technical team. The hiring committee selected and hired staff for the following positions: M&E coordinator, Child Health expert, Reproductive Health expert, behavior change/community mobilization experts and a financial analyst. The positions still pending to fill are: Procurement officer and one driver (Se annex 1)

Progress was also obtained regarding the training workshops for technical office staff (Programmatic and finance) that had been programmed according to the Manual for management and award of financial resources where 32 people participated.

# 2.2.5. Functional set of standardized norms and procedures for contracting and procurement of goods, Works and services that shall rule the actions of all employees,

After the update and validation of these norms and procedures, as well as the validation of the code of conduct, a plan for execution o fan inductive type training was started with personnel from technical personnel of the mobile unit "Blue bus". Educational and informative material for self study was elaborated, as well as an evaluation guide with the training content. .

All hiring of human resources were performed, following the Contracts and procurement manual, in the same way, the code of conduct was provided to all personnel and signed by them.

### 2.2.6. Improved financial and administrative capabilities of NGO's members of the Federation

Based on the fact that the organizations that will execute Project FamiSalud/USAID will start within the next month, the activities for this result will start to be implemented in the following quarters; however, as part of the current complementary awarding process, 18 on site evaluations to participating institutions were performed in which the programmatic and administrative capacity of each one of them was evaluated; the results obtained were satisfactory.

#### Further Steps

The main activities for result No.2 to be developed during the next quarter are as follows:

- To continue with the process of training programmatic and finance personnel regarding the new administrative and financial manuals.
- Initiate the inductive process for all organizations that will be executing projects, for the appropriate management of all administrative and financial aspects of the execution of project FamiSalud/USAID.
- End the Human resources hiring process
- Finalize the diagnostic process with NGO's, regarding their strengths and needs, to proceed to define a strengthening plan.

# 2.3. To strengthen the Federation's work on networks and health policy influence

In the current second quarter, the actions regarding this result were focused in creating the organizational foundations that will allow; in the following quarters the development of specific activities of work in networks and health policy incidence, with the objective of strengthening the institutional capacity by means of reactivating or creating technical work groups as well as the implementation of a structured plan to influence the national health policies. Following is the progress obtained towards this result:

#### 2.3.1. Federation institutional capacity strengthened

The Knowledge Management work group has held several meetings in a systematic manner, with the participation of a member of the board of directors; in this context, there has been a definition of lines of action that will be incorporated in the development of the plan for work in networks; including the elaboration of a basic manual for work in networks, strategic operations plan at the level of sub networks, internships, exchange visits and other forms of exchanging experiences.

As the basis for the execution of activities geared towards the strengthening of the Federation, it is important to have available a diagnosis that provides information regarding programmatic administrative and financial needs of the members; this will provide resources for developing of a plan to strengthen the existing capabilities of work in networks. This will serve as guide for future actions to develop. Information from the last results will be used as base information for (18 on site visits performed) the following evaluation visits; information which will be complemented with that to be obtained from the other 10 organizations still not evaluated, this pending evaluation has been programmed for next quarter.

Additional information that will be useful in this process will be the systematization of the work in networks that the Federation has done for several years; this will be an instrument that will guide the development of NicaSalud itself. This information will provide input regarding strengths, limitations, better practices and lessons learned. This systematization process will start next quarter.

#### 2.3.2. Strategy and Incidence Plan designed

During this quarter, the technical team of project FamiSalud/USAID has been part of and participated in several work committees; taking advantage of these spaces to support the development of topics of national relevance; the participation is summarized in the following table:

Table No. 1
Project FamiSalud/USAID
Participation of Technical team in different commissions of healthcare issues

Committee/space	Representative from NicaSalud technical office	Orientation – Result
Maternal Mortality commission and birth plan technical committee	Dr. Alfredo Ortega	Currently in the final review phase of manuals and guidelines for the birth plan. This strategy may be institutionalized by MINSA in the next quarter.
CONALAMA	Dra. Ivette Arauz	Collaboration with MINSA in organizing the international meeting on breast feeding and micronutrients to be held in Nicaragua.
PROCOSAN inter institutional committee	Dra. Adelina Barrera Dra. Ivette Arauz	Review of educational materials and the national scale up, in which project FamiSalud has committed to covering a specific number of communities.
CONCASIDA Organizing Committee	Dr. Alfredo Ortega	Participation in technical meetings to support the organization of the Central American congress on AIDS (CONCASIDA) to be held in 2007

Committee/space	Representative from NicaSalud technical office	Orientation – Result
Inter institutional committee on new interventions for the management of diarrhea	Dra. Ivette Arauz. Dra. Adelina Barrera Dra. Zaira Pineda	Introduction of ultimate generation interventions for the management of diarrhea (zinc, rotavirus vaccine, ORS of low osmolarity) Support was provided with educational material and training workshops for health staff and universities. These activities have been supported by the Federation with funds provided by PATH and with technical support from FamiSalud/USAID.
Alliance to fight Cervical and uterine cancer	Dr. Alfredo Ortega.	Participation in the production of a community manual and an integrated information system.
Inter agency group of the nutritional surveillance system	Dr. Ovidio Blanco Dra. Adelina Barrera	Support is being provided to analyze data from 2005 as well as the analysis and writing of the report for data from 2003, 2004 and 2005.
National committee for Avian Flu communication	Dr. Oscar Guerrero, Lic. Alejandro Uriza	Currently there is work being done in the elaboration of a National Communication Plan, further along support will also be provided for the execution of communication campaigns.

With participation in coordination spaces and inter sector efforts, project FamiSalud/USAID strengthened its ties to the Peace Corps with whom information was shared regarding geographic areas where both organizations have presence; a commitment was submitted for next year, so that voluntaries working for the peace corps be assigned to member NGOs of the Federation, this will broaden the services being provided to the population where actions to improve health are currently underway, this will work to provide mutual strengthening of both organizations.

Other activities and spaces where FamiSalud is participating during this quarter include the following:

- Initiative for the introduction of a new generation of interventions for the management of diarrhea (Therapeutic supplementation with zinc, rotavirus vaccine, use of ORS of low osmolarity). Financing for these activities is being provided by PATH, with administrative support from NicaSalud. For these activities, an inter institutional team was formed with participation from MINSA, PATH, UNICEF and FamiSalud/USAID This initiative is directly linked to the results expected by the project in the infant health indicators. The main activities and results achieved in this quarter are described as follows:
  - Support in the Policy decision of MINSA to include Zinc in the essential drug list for the integral management of childhood prevalent diseases.
  - Elaboration and design of informative leaflet about the topic to be distributed in the country.
  - Development of Training module for health staff and NGO's
  - Create awareness among health professionals students and different institutions in the country, including private and public universities as well as training sessions for health staff at health units and NGO's, following is a detailed table with more information:

Table No. 2
Project FamiSalud/USAID
Awareness generating activities and training for management of diarrhea

ACTIVITY	PLACE	NUMBER OF PARTICIPANTS				
Awareness						
Discussion board	UAM	167				
Discussion board	UNAN	163				
Congress of pediatrics	Managua	187				
National Medical Congress	Managua	278				
Sub Total	795					
Training						
Staff at MINSA (13 SILAIS)	SILAIS	450				
NGO health staff	Managua	40				
Sub Total	490					

- Cooperation agreement signed with the Alan Guttmacher Institute for carrying out a project about Policies addressing sexual and reproductive health in Nicaragua, focusing on adolescent pregnancies and HIV/AIDS. With this agreement, The federation will contribute by influencing the decision makers regarding this type of policies that focus on adolescents. This effort is currently underway in different central American countries (Honduras, El Salvador, Guatemala y Nicaragua) with the technical support from the Central American Center for Population of The University of Costa Rica. This agreement will support activities that are currently being developed by FamiSalud/USAID.
- Meeting with the representative of SODIS foundation and the Switzerland Lions Club, with the purpose of exchanging ideas about co-financing some projects within the "Safe Water Alliance" initiative, where NicaSalud has had an active participation in the past, particularly thru the implementation of SODIS technology. This effort is oriented to look for support for the expected results that FamiSalud/USAID hopes to achieve in the area of environmental health.

#### **Further steps**

Following is a summary of the main activities to develop in the next quarter related to Result No.3

Finish the diagnostic process to determine the capabilities and needs of the member organizations, in order to have data for the preparation of a Work Plan; among other activities that have been planned, are on site visits, implementation and systematization of work in networks and satisfaction surveys.

- Redefine the functioning of the technical office and the sub networks, particularly in what is related to the execution of project FamiSalud/USAID.
- Holding a National forum with the purpose of creating an open space for discussion in topics related to the role of NGO's and The Ministry of Health in pursue of achieving the Millennium Development Goals 6 years after they were presented; this will provide input to support the development of project
- Knowledge and capacity generation for Federation member NGO's in topics of Policy incidence, this will be done by holding workshops and other related activities.
- To establish a cooperation agreement between the Peace Corps and NicaSalud to allow for the exchange of experiences and mutual support to execute projects.

### **III. Financial Progress**

This chapter presents the financial progress obtained during this quarter. Analysis includes the disbursements received and the Budget execution.

#### **Disbursement of Funds**

At the end of the second quarter, three disbursements had been received by the project; by September 30/2006 a cumulative total of \$329,013.42 had been received, this represents 14.4% of the amount pledged for the first year of project FamiSalud/USAID.

During this period, as part of the follow up performed by USAID to NicaSalud, feedback has been provided in specific aspects that deal with the management of disbursements that NicaSalud must perform, particularly, the timely submission of the forms that have been established for this purpose.

#### **Budget Execution**

Budget execution accumulated to September 30/2006 amounted to US\$311,887.18, this represents 13.7% of the Budget that had been programmed and 94.8% of the total received to the same date (US\$ 329,013.42). The following table disaggregates the budgetary execution.

Table No. 3
Project FamiSalud/USAID
Budget Execution, accumulated by quarter and by budget line.

	BUDGET EXECUTION					
BUDGET LINE	BUDGETED for FIRST YEAR	1er. QUARTER	2do. QUARTER	ACUMULATED	BALANCE	
Personnel	313,035.00	36,098.84	74,714.64	110,813.48	202,221.52	
Fringe benefits	130,013.00	3,930.94	26,399.72	30,330.66	99,682.34	
Travel	93,116.00	3,600.40	7,795.97	11,396.37	81,719.63	
Equipment	128,423.00	49.60	109,862.80	109,912.40	18,510.60	
Services and supplies	70,509.00	4,769.86	12,360.80	17,130.66	53,378.34	
Contracts	1,544,288.00	5,478.11	26,825.50	32,303.61	1,511,984.39	
TOTAL	\$2,279,384.00	\$53,927.75	\$257,959.43	311,887.18	\$ 1,967,496.82	
Percentage	100 %	2.4 %	11.3 %	13.7 %	86.3 %	

The level of expenditure in this budget has a direct link with the development of the project; as can be concluded in the above table, during the first quarter, execution was at a low, primarily due to the fact that this was the organizational phase of the project. Regarding activities linked to the budget, work was done to complete the organic structure with the positions that had been planned for, as well as the acquisition of all necessary equipment for the correct functioning of the project. The line of contracts represents the largest amount, while at the same time also has the lowest execution, however during this period, work was done to award financial

resources for project executions directly in the communities, initially covering the geographic areas of western and northern Nicaragua (León, Chinandega, Las Segovias, Madriz, Estelí, Nueva Segovia, Matagalpa and Jinotega). With this awarding of financial resources starting next quarter, there will be a higher level of execution of this budget line.

#### **Further Steps**

In the coming quarters, there will be activities carried out to improve the financial progress, these activities are as follows:

- Funds transfer to organizations executing projects in conformity with the sub grant agreements. The distribution of funds for the different projects that has been planned is summarized in table No. 4.
- Budget review based on needs that are observed during the first six months of project execution, and if necessary, submit a request to USAID for adjusting the current budget based on those findings.

Table No. 4
Project FamiSalud/USAID
Financial Resources distribution plan to NGO's and PVO's

Nº	ORGANIZATION	1 <sup>st</sup> Disbursement
Las Sego	vias sub network	
1	CARE	45,565.90
2	ALISTAR	22,301.53
3	INPRHU	20,445.88
4	AHC	6,425.39
5	CEPS	32,304.25
6	IXCHEN	9,233.32
	TOTAL	136,276.27
Northern	sub network	
1	CARE	41,678.87
2	WISCONSIN	11,560.32
3	PCI	25,142.36
4	HOPE	6,926.03
5	ARCO IRIS	5,627.85
6	CRS	21,288.27
	TOTAL	112,223.68
Western	sub network	
1	SAVE THE CHILDREN	42,088.86
2	ADP	32,705.38
3	PROFAMILIA	21,852.99
4	PLAN	17,575.24
	TOTAL	114,222.47
	GRAND TOTAL	362,722.42

### **Annexes**

Annex No. 1 List of personnel hired to work for project FamiSalud/USAID

No.	Names	Position	Hi	red
Names		rosition	Yes	No
Managen	nent Team			
1	Josefina Bonilla*	Executive Director	X	i
2	Fernando Campos*	Deputy Director	X	i
3	Mayela Rodriguez*	Assistant to the Director	X	i
Program	matic Team			
4	Charles Wallace	Project Coordinator	X	
5	Adelina Barrera	Health and Nutrition coordinator	X	
6	Gertrudis Medrano	Knowledge management Coordinator	X	
7	Roberto Pao	Networks and alliances coordinator	X	
8	Alfredo Ortega	Sexual and reproductive health Specialist	X	
9	Maritza Baltodano Ortiz	Expert on community mobilization	X	
10	Alejandro Uriza	Communication expert	X	
11	Ovidio S. Blanco C.	Monitoring and Evaluation Coordinator	X	
12	Ivette Arauz	Child health expert	X	
13	Oscar Guerrero	Environmental health expert	X	
14	Zaira Pineda	Organizational development expert	X	
Finance a	and administrative team		•	
15	Ma. Mercedes Carranza*	Administration and finance director (acting)	X	
16	Yamileth Bonilla*	Chief of contracts and acquisitions	X	
17	Reyna Tinoco*	Human resources officer	X	
18	Ana Peugnet*	General services officer	X	
19	Liesy Valdivia	Project assistant	X	
20	Elizabeth Ramos*	Inventory officer	X	
21	Carlos Juarez	Information technology specialist	X	
22	Vacant* (Resigned in September)	Procurement officer		X
23	Juan Vargas*	Chief of finance	X	
24	Aleyda Real	Accounting analyst	X	
25	Ciro Ruiz*	Budget Analyst	X	
26	Erlinda Arriola*	Treasurer	X	
27	Martín Solorzano	Financial monitoring analyst	X	
28	Pedro Jirón	Driver 1	X	
29	Yesenia Canales	Concierge	Х	
30	Xochilt Somarriba	Receptionist	X	
31	Rodolfo Alfaro	Maintenance	X	
32	Javier Vallecillo	Driver 2	X	
33	Vacant	Driver 3		Х

<sup>\*</sup> Share activities with other projects that the Federation is currently executing